

THE BIG 3 ARE ON THE COUNTERATTACK. HERE'S HOW TO PROTECT JOBS AND GET SOME RELIEF.

1

Request your Operator Instruction Sheets (OIS) to review together.

If they're not already available near your work stations, your Committeeperson can request them, along with more details about the time studies that produced your OIS.

2

Discuss together which jobs are overloaded and need some relief.

If a job is overloaded in practice but not on paper, discuss: **What's different about the real-world conditions vs. the OIS?**

- Is the material the same? (e.g., Is the model mix the same?)
- Is the walk time the same? (e.g. Are material and hoists always placed in the same location? Does varying height or position of the car cause delay?)
- Is material presented the same? (e.g. Is material brought to and removed from the job in the same way? Do variations in packaging or placement of material pose safety hazards?)
- Is the machine operating in exactly the same way? Are the same tools and fixtures being used?
- Are the work conditions the same? (e.g., Are there unusual hazards?)
- Is the motion pattern the same?
- Do the members now doing the job have the same amount of training and experience as the member who was time studied?

3

Prepare with coworkers for a grievance and potential time study.

Confident a job is overloaded? Get ready to challenge it. Anyone who works the job (rotators, team leaders, shift opposites, etc.) must be prepared to work at a safe speed and follow every step.

Here are some concerns that might come up:

- *"I like having a break at the end of my cycle when I do the job my way."* That's fine, just don't skip steps when we're being timed. If there's extra time at the end of the cycle when we're being timed, management might add more elements.
- *"I don't want to be singled out."* We're preparing together so management can't target any one of us. There's strength in numbers!
- *"I'm just here to make money."* If you want to make money, you need to be able to last in this job. This is how we protect our jobs from being combined and either eliminated or overloaded.

4

Ask your rep to file the grievance, and request a copy.

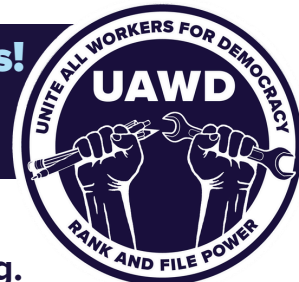
Give them as much information as possible about why your OIS does not match the real-world conditions. You have a right to receive a copy of the grievance once it's filed!

If the grievance triggers a time study, management must give notice to your Committeeperson. Review the steps one last time with anyone who works the job. **Remember, the grievance can be escalated if the issue isn't resolved.** Ask for regular updates on where your grievance is at.

5

Celebrate the victory & share how you did it with others!

Recap with your team so everyone knows what you won together. Spread the word with other teams at break, union meetings, and one-on-one.



Unite All Workers for Democracy (UAWD) is a movement of UAW members rebuilding our union's power at all levels. Learn more and join us at uawd.org.

PRODUCTION STANDARDS: WHAT DOES THE UAW-FORD CONTRACT SAY?

Is management giving you more and more work? Are they combining jobs? Is it impossible to keep up with their unreasonable expectations?

Our contract gives us a way to fight back. Here's the language:

If not readily available, request information from the company to determine if there is a written standard for your job. Ask a union representative for assistance if needed.



Are there written standards for your job?



You are protected from any discipline if you cannot meet unreasonable production expectations.

"When a standard is not established, an employee who is following the prescribed method and using the tools provided in the proper manner and performing at a normal pace will not be disciplined for failure to obtain an expected amount of production" (Article 4, Section 4b)

The standards must be fair and based on the actual conditions.

"Such production standards shall be fair and equitable and shall be conditions, the quality of workmanship, and the normal working capacities of normal experienced operators, with due consideration to fatigue and the need for "personal" time" (Article 4, Section a)

Still unsatisfied with the standard?



Read the full 2019 contract here: uawd.org/ford2019



This production standards language was not changed in 2023 negotiations.

You can file a grievance, but only if there has been a change in your work process. Small changes count.

"When a production standard is established and is not disputed, or is disputed and settled, the element times shall remain unchanged and not subject to dispute unless and until the operation is changed as a result of change in method, layout, tools, equipment, materials or product design." (Article 4, Section 4a)

"The Union shall have the right to process grievances on disputed production standards through the procedure provided therefore by Article VII, Section 23 of this Agreement." (Article 4, Section 4b)

A time study may be performed.

"At this level of the procedure, and all subsequent levels of this procedure, with respect to a dispute involving a production standard, a representative designated as qualified by the Union shall have the right to examine all the data pertaining to the dispute, and to observe and study the job or jobs in question" (Article VII, Section 23a)